In 2015 we were thrilled to celebrate the 30th anniversary of Unity Health Care. From the humble beginnings of the Healthcare for Homeless Project which expanded into Unity becoming the largest primary care agency in the District, we continue to dedicate ourselves to providing quality healthcare and wellness to the individuals and families we serve in the District.

Those visionaries at the very beginning began with what must have appeared to be a daunting task: to bring hope, health and healing to the homeless. Our community has expanded beyond the homeless population, but the courage and compassion that gave birth to Unity continue to empower us now, and will far into the future.

As we look forward, we are committed to growing and diversifying our services to meet every aspect of every patient’s needs across this city. Through our efforts to unify services in convenient and accessible health centers, our outlook is more positive than ever before to make our communities healthier through the care we deliver.

Sincerely,

Vincent A. Keane
President & CEO

Kate Raftery Chair, Board of Directors

Unity By the Numbers — 2015

<table>
<thead>
<tr>
<th></th>
<th>Patients</th>
<th>Visits</th>
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<tr>
<td>Community</td>
<td>88,251</td>
<td>340,223</td>
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<td>Homeless</td>
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<tr>
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Unity Health Care at a Glance

- 10 Community Based Health Centers
- 10 Medical Sites in Homeless Shelters
- 5 School-Based Health Centers
- 1 Mobile Outreach Van and Walking Outreach
- Health Services in DC Jail
- Specialties including Dental, Behavioral Health, OB/GYN, Infectious diseases and Podiatry
- Teaching Health Center and Family Medicine Residency Program
2015 EVENTS

Unity partner’s with NIH to treat and cure hepatitis C in our nation’s capital. - 2015

SOME Building – New East of the River Groundbreaking

2015 ACCOMPLISHMENTS

In 2015 Unity celebrated our history in the District of Columbia with our 30th Anniversary Gala where we raised almost $300,000 to support much needed health services for Washington, D.C. residents at all of our Unity locations. Unity knows that it is only through the caring and generosity of our partners that we are able to continue our mission of promoting healthier communities regardless of an individual’s ability to pay.

Improving access to health care for all Washington, D.C. residents is important to Unity. This is why in 2015 we were excited to open two new locations: a new school-based health center on the Cardozo Education Campus (formerly Cardozo Senior High School) and a new Brentwood Health Center. These new health centers make it easier for all our residents, at every point in life, to access high-quality health services.

One of the most critical times for preventing hospital readmissions is right after the patient is released. That is why Unity was excited to join the Chesapeake Regional Information System for Our Patients (CRISP) health information exchange in 2015. CRISP allows Unity providers to know when and where our patients have been admitted to the hospital so we can partner with them to stay healthy and out of the hospital.

Understanding that social-determinants of health can often hinder healthy outcomes, Unity was excited to partner with the Children’s Law Center to form Healthy Together, a medical-legal partnership at Unity’s Minnesota Avenue Health Center. This partnership continues Unity’s long tradition of treating the whole person as we work together to improve the health of our communities.
2015 Support Includes

$150,000 from the Alexander and Margaret Stewart Trust to implement the DC Family Planning Initiative pilot (DCFPIP) to increase demand and improve the quality of family planning services to achieve greater impact on unintended pregnancy rates in Wards 7 and 8. Unity will work in collaboration with Community of Hope (COH), a Title X sub-grantee and Federally Qualified Health Center, to implement the DCFPIP with support from the National Campaign to Prevent Teen and Unplanned Pregnancy and the Bixby Center for Reproductive Health at the University of California San Francisco (UCSF). The program has two strategic goals: 1) increase the demand for long-acting reversible contraceptives (LARC) and other contraceptive services through marketing, communication and community engagement; and 2) to improve the quality of sexual reproductive services through provider and multidisciplinary training for LARC and contraceptive services.

$500,000 from CareFirst BlueCross BlueShield to pilot an intensive care management intervention during the patients’ transition from inpatient care to ambulatory outpatient services. Through this project Unity models a framework similar to the Citywide Care Management System developed in Camden, New Jersey by the Camden Coalition of Health Care Providers. This project focuses on reducing preventable admissions and reductions in health care costs by ensuring accountability for patients in transition, coordination of those patients’ needs and increased intensity in supportive care. This program utilizes the local health information exchange to identify patients to be enrolled in an intensive transitional care management intervention. The care management intervention will provide patients with ancillary support after hospital discharge to reduce future admissions and improve long term health outcomes among patients with moderate to complex needs. Ultimately the team links patients to their medical home for ongoing medical engagement.

$10,000 from Verizon to support primary care service delivery with the purchase of digital vital machines. Our primary care providers are the first point of contact for patients with undiagnosed health problems. The measurement of a patient’s vitals provides immediate identification of acute medical problems. It allows the provider to quantify the magnitude of an illness and demonstrate how well the body is coping. Ultimately vitals provide markers for chronic diseases such as diabetes and hypertension. This support from Verizon goes to support outcomes and care for patients at our Anacostia Health Center.

$30,000 from Delta Dental to expand support for on-site oral health care for uninsured and underinsured patients across the Unity network. These funds will help support the purchase of life changing dental prosthesis for patients that would not otherwise be able to afford these services.

$85,000 from the Naomi and Nehemiah Cohen Foundation to provide increased access for long-acting reversible contraceptives to underserved women in the District of Columbia. This support enhances Unity’s efforts to reduce a large number of unwanted pregnancies and boost the self-esteem of patients as they gain control over their own fertility.

$265,364 from Gilead Sciences, Inc. to support the implementation of routine HIV and Hepatitis C screening in the primary care setting. In addition, Gilead funding supports the care continuum for individuals identified as HIV positive through funding for linkage to care specialists and nursing staff to care manage HIV and Hepatitis C infected patients.
2015 CONTRIBUTORS

FOUNDATIONS
Aetna Foundation, Inc.
CareFirst BlueCross Blue Shield
Delta Dental Community Care Foundation
Friedman-French Foundation, Inc.
Mandarin Oriental Foundation
Naomi & Nehemiah Cohen Foundation
Providence Health Foundation
Staples Foundation
The Community Foundation for the Nat’l Cap.
The Greene-Milstein Family Foundation
The K Foundation

CORPORATION AND
CHURCHES
Actavis
Advancing Inspiration, LLC
Advisory Board Company
America’s Charities
AmeriHealth DC
AmeriSourceBergen Services Corp.
Annette M & Theodore N. Lerner Family Foundation,
Ascension Health Ministry SVC CTR
AT Still University
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BIG, Inc.
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College of Healthcare Information
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DC Chamber of Commerce
Debbie J. Goldman Rev. Trust
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Dorothy B. Artis Trust
eClincial Works, LLC
Enlightened Consulting
Fabragen Tzedakah Collective
Feldesman, Tucker, Leifer, et al
GEICO
Generic Pharmaceutical Association
Gephardt Group Government Affairs, LLC
Gilead Sciences, Inc.
Gonzaga College High School
Goodwin Procter
Greenberg Traurig
Greenberg Traurig, LLP
HANES Brands, Inc.
Hodge, Hart & Schleifer, Inc.
Howard University office of the President
IBM Employee Services Center
Industrial Bank of Washington
Janicar, Inc.
JDM Public Strategies, LLC
Kellogg,Huber,Hansen,Todd, Evans & Figel, PLLC
Kirkland & Ellis Foundation
Laboratory Corporation of America
Lite Depalma Greenberg, LLC
Loper Consulting, LLC
Matrix Global Advisors, LLC
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MBI-GluckShaw
McGuire Woods
Med-Electronics
Medstar Family Choice, Inc.
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Money One Federal Credit Union
MPG Advisors
Mt. Vernon Knights of Columbus, Inc.
Nahigian Strategies, Inc.
National Association of Community Health Centers
NCQA
New Albertoson’s Inc.
Newmark Grubb Knight Frank
Pharmaceutical Care Management Association
Potomac Companies, Incorporated
Racepoint Global, Inc.
Reed Smith LLP
Ronald L. Book, P.A.
S. Freedman & Sons, Inc.
SunTrust United Way Campaign
The Calre Feinson & Caril Dahlke Charitable Fund
The Carlyle Group
The Community Partnership for Prevention of Homelessness
United Business Technologies
United Way of the National Capital Area
UnitedHealthcare Community Plan
VALIC Financial Advisors, Inc.
Verizon
Walgreens
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Winston & Strawn, LLP
YMCA of Metropolitan Washington
Zdenka Larson Revocable Trust

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Lewis, Shante’ C.
Lefkowitz, Jay & Elena
Levy, Michael & Jennifer
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2015 CONTRIBUTORS
TO UNITY HEALTH CARE’S COLUMBIA ROAD HEALTH SERVICES

FOUNDATION
Mennonite Foundation, Inc.

CORPORATIONS AND CHURCHES
Community Health Charities
Community House Church
Jubilee Church
Kittamaqundi Community, Inc.
Potomac Electric Power Company
Springs Mennonite Church Topics Class
St Luke Baptist Church
St. Bernadette Catholic Church
SunTrust United Way Campaign
United Way of Central Maryland
Wealth Strategies Group
Wells Fargo Bank, N.A.

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Bozeman, John
Brenner, Bernadette & Moreland, Theresa
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Carufel-Wert, Don & Terri
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Clark, Walter A.
Clayton, Robert & Eleanor
Cochrane, Douglas & Kathryn
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Kurtz, Wayne & Kathleen
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May, Leopold & Evelyn
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McGovern, Raymond & Rita
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O’Brien, Raymond
Ollason, Iain Roderick
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Pielemeyer, Nancy R.
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Rogers, Courtney
Rollfinke, Dieter & Jacqueline
Rowe, William & Teresa
Sachs, Ellen
Schiffer, Susan
Schueler, Frances
Schwartz, Anne
Scott, John & Rae
Siversmith, Linda
Silverson, John & Winifred
Simmons, Karen Ann
Simonse, Arnold & Kathy
Sinclair, Dorothy M.
IN MEMORY/HONOR OF

In Memory of Daniel Hawkins, Sr. Daniel Hawkins
In Honor (Behalf of Michelle Madison) for TREM Bamidele Rufai
In Honor of Helene Fedew Bille & Mary Lou Somerville
In Honor of Jim & Mary Charbonneau Joseph Murphy
In Memory of Son & Mother-In-Law Peter & Barbara Stephenson
In Memory of Esther Epstein Aaron & Jacqueline Epstein
In Memory of Roberta Bilesath Litchfield Neil Litchfield

Sloss, Nancy L.
Smith, Imelda
Snyder, Edward
Sonkowsky, Paul
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Stanley, Janet L.
Staudenmayer, Frederick & Karin
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Woodruff, John
Wyers, Melissa
Zamore, Sharon
Ziegenfuss, H. Glenn & Geraldine
Zook-Stanley, Joseph & Loretta
## 2015 AUDITED FINANCIAL STATEMENT

<table>
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<tr>
<td>Accounts Receivable</td>
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<td><strong>Total Assets</strong></td>
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<th>LIABILITIES AND NET ASSETS</th>
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<td>Current Liabilities</td>
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<td>Long-Term Liabilities</td>
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<td>Net Assets--Unrestricted</td>
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<td><strong>Total Liabilities &amp; Net Assets</strong></td>
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### REVENUE

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<td>Patient Service Revenue</td>
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<td><strong>$101,160,638</strong></td>
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### EXPENSES

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<th>Expense Description</th>
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<td>Professional Fees</td>
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<td>Occupancy Costs</td>
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<tr>
<td>Supplies &amp; Equipment</td>
<td>$4,519,024</td>
</tr>
<tr>
<td>Other Operating Costs</td>
<td>$4,485,135</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>$97,949,617</strong></td>
</tr>
<tr>
<td>Change in Net Assets from Operations</td>
<td>$3,211,021</td>
</tr>
<tr>
<td>Capital Related Revenues &amp; Expenses</td>
<td>$1,139,210</td>
</tr>
<tr>
<td><strong>Total Change in Net Assets</strong></td>
<td><strong>$2,071,811</strong></td>
</tr>
</tbody>
</table>

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**Members**

- Charles Barber, Esq.
- Meagan Untalan Barkett
- Andrea Barksdale
- Sharona Robinson-Bean
- Tommie Barnes
- Raymond W. Bush, Jr.
- Earlene Butler
- Gina Cross
- Frederick Cooke, Jr., Esq.
- Heather Foster
- Terry Goodman
- Rhonda Goodman
- William T. Lawson
- Dianna Ledbetter
- Leslie McIntire
- Keita Vanterpool, DC
- Vivian Whitaker
1. Friendship Place  
2. Upper Cardozo Health Center  
3. Christ House  
4. Unity at Columbia Road  
5. Cardozo Student Health Center  
6. Brentwood Square Health Center  
7. New York Avenue  
8. Harbor Light  
9. Unity at Pathways to Housing  
10. N Street Village  
11. Walker-Jones Health Center  
12. Blair Shelter  
13. Parkside Health Center  
14. Woodson School Based Health Center  
15. Central Union Mission  
16. Federal City (CCNV)  
17. Minnesota Avenue Health Center  
18. East of the River Health Center  
19. Eastern School Based Health Center  
20. DC Jail Facilities (CDF/CTF)  
21. Southwest Health Center  
22. Anacostia Health Center  
23. 801 East  
24. Stanton Road Health Center  
25. Ballou School Based Health Center

Updated January 07, 2016
Our Mission
Promoting healthier communities through compassion and comprehensive health and human services, regardless of ability to pay.

Our Vision
Unity Health Care will be recognized as the health care provider and employer of choice by establishing a culture that champions patient-centered care, promotes staff engagement, embraces the latest technology, and pursues community partnerships and strategic alliances.

Our Value Statement
Unity Health Care will strive to create a model of Service Leadership in our relationships with each other, our patients and stakeholders. The model will challenge us to embody the qualities of:

- Listening
- Awareness
- Empathy
- Healing
- Respect
- Accountability